



Principles of Corporate Social Responsibility are rooted deeply at the YKK Group

I believe that Corporate Social Responsibility (CSR) is a major enterprise management issue in the modern age. For every enterprise, the practice of CSR is indispensable, and their efforts should be in line with their management principles.

We recognize that the responsibility of an enterprise is not only the beneficial economic effects of earnings. A large part of CSR is comprised of social fairness, ethics, and environmental considerations during the process of economic activities. At YKK, we have a deep awareness of the worsening global environment and the limitations of global resources. People have even said that “the earth is the largest stakeholder” in supporting the lifestyles of ordinary society. For these reasons, enterprises ultimately receive higher evaluations if they make proactive efforts for the environment, and this leads to greater corporate value. As long as business is conducted on this planet, environmental management is a critical form of CSR.

At present, 122 YKK Group companies in 70 countries and regions around the world, including Japan, undertake business activities in our two core fields of fastening products and architectural products. For more than half a century, we have overcome the barriers of language and culture and advanced our expansion as an enterprise globally. We have taken our Cycle of Goodness corporate philosophy and our corporate principle of further increasing corporate value everywhere we have created new business.

Given this, the first principle that we consider in CSR is “localism.”

When we expand our business overseas, we do not do so just to reduce labor costs. Rather, we accept demands from local markets and regional industries as we expand in order to “become a

local” in each country where we operate. Planting roots and increasing our knowledge of businesses suited to the local markets are the keys to making our operations succeed. We also prioritize reinvestment of earnings in local communities, as well as employ, train and promote local staff, and entrust business administration to them. Our second principle is “quality first” on a global level.

We transplant every part of our total vertically integrated manufacturing system to every new plant. In order to handle every part of the development and production process in our manufacturing system, from raw materials to finished goods, at YKK we are even involved in the development of our own production equipment. As a result, the concept of YKK manufacturing is to use the same technology and the same machinery in every country to provide the same quality worldwide. We believe that this is the foundation for world class quality. We have already received high evaluations from numerous global customers who feel that they can trust the YKK brand, no matter which of our businesses around the world supplies their products.

Our third principle is “solve environmental problems from a global perspective.”

In order to respond to the environmental problems of the modern borderless society, identical policies and identical practices in every part of our group are indispensable. While making efforts to identify and solve the issues facing each region, we share feedback within the group about the measures, processes and results and promote progress in each region in parallel. Through this, we are able to enhance the entire group’s capability to respond to environmental problems.

As a matter of course, we are promoting the

acquisition of ISO14001 certification at our bases around the globe. Already, 57 sites, including 7 in Japan and 50 overseas, have completed certification.

The work of global business expansion takes time because the people of every country have different customs and perceptions of value. At present, we are seeking to raise the level of the group as a whole based on the environmental CSR activities undertaken by each of our companies. Among these efforts, in particular, we are promoting the development of environmental products and proactively investing management resources in these endeavors.

Seeking to realize greater corporate value, we pursue seven categories of new quality based on the YKK Group’s corporate philosophy, as embodied in the Cycle of Goodness. We also continue to strive to be increasingly recognized as a truly international business that creates new value through technology and expertise and is trusted for being reliable in all its interactions with individuals and society. We believe that fulfillment of these goals proceeds from undertaking sustainable business activities based on CSR principles. Through them, we can fulfill the duties expected of us as a good corporate citizen.

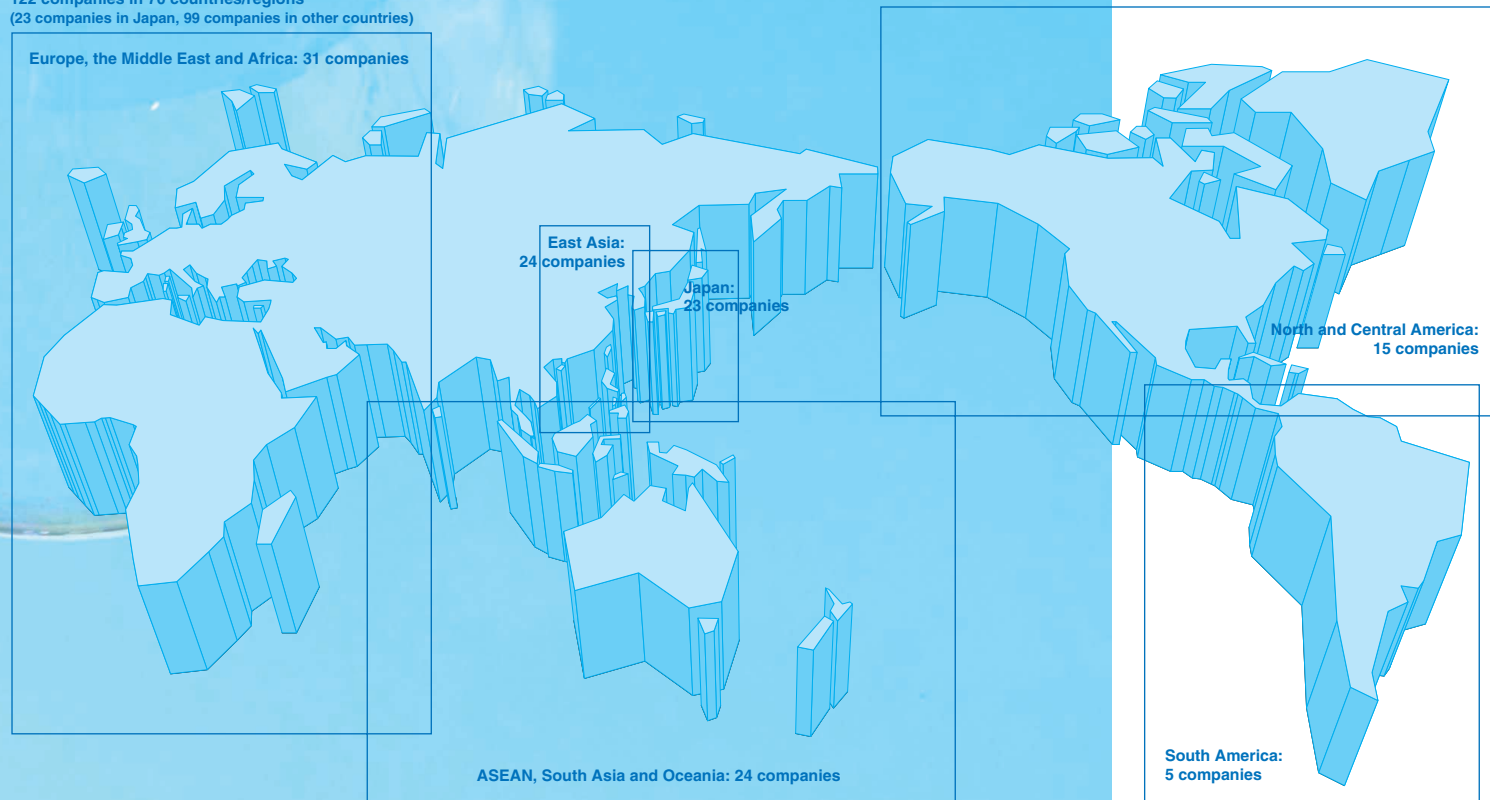




YKK Group
Environmental Policy Committee Chairman
YKK Corporation Representative Director
and Vice Chairman

Kiyoshi Taie

122 companies in 70 countries/regions
(23 companies in Japan, 99 companies in other countries)



The enterprise value of the YKK Group is recognized in China

In China, "YKK" became one of the first authorized "Well-known Trademarks in China" held by a Japanese business. The YKK AP window series was also commended as a superior technology brand.

Detailed information (in Japanese)

http://www.ykk.co.jp/japanese/corporate/g_news/2005/20050629-2.html

<http://www.ykkap.co.jp/news/2005/20051227.asp>