

# Consolidated Financial Data of the YKK Group

Fiscal year Year ended	2007 March 31, 2008	2008 March 31, 2009	2009 March 31, 2010
Net sales (millions of yen)	672,644	613,446	556,439
Ordinary income (millions of yen)	34,251	15,862	16,572
Net income attributable to owners of parent (millions of yen)	-6,925	-42,785	3,828
Comprehensive income (millions of yen)	-	-	-
Net assets (millions of yen)	492,424	384,695	399,866
Total assets (millions of yen)	854,694	705,886	689,593
Net assets per share (yen)	402,473	314,223	326,352
Basic net income per share (yen)	-5,775	-35,681	3,192
Diluted net income per share (yen)	-	-	-
Equity ratio (%)	56.5	53.4	56.7
Return on equity (%)	-1.4	-10.0	1.0
Price earnings ratio (times)	-	-	-
Cash flows from operating activities (millions of yen)	48,484	65,867	68,431
Cash flows from investing activities (millions of yen)	-53,347	-44,114	-32,636
Cash flows from financing activities (millions of yen)	5,571	-13,809	-21,795
Cash and cash equivalents at the end of period (millions of yen)	77,166	74,571	90,429
Employees (number) [The numbers in square brackets represent the average number of part-time employees not included in the numbers of regular employees.]	38,399 [7,806]	38,530 [7,531]	37,597 [5,595]

Notes:

1. Net sales are presented exclusive of consumption tax.
2. Diluted net income per share is not presented because the Company had no dilutive securities.
3. Price earnings ratio is not presented because the stock is not listed.

2010 March 31, 2011	2011 March 31, 2012	2012 March 31, 2013	2013 March 31, 2014	2014 March 31, 2015	2015 March 31, 2016	2016 March 31, 2017	2017 March 31, 2018
544,896	544,434	576,965	696,929	721,037	741,935	712,783	747,762
30,976	26,681	33,681	66,022	69,720	70,988	61,545	59,924
10,136	16,334	32,692	44,908	46,978	44,646	45,180	38,728
-6,090	14,336	70,777	70,447	81,416	-20,695	51,998	30,123
391,095	403,169	471,271	513,543	586,664	561,547	609,848	636,361
690,322	715,364	788,440	883,336	946,283	954,060	963,231	978,563
318,900	328,395	384,171	417,986	477,438	456,991	496,267	518,187
8,453	13,622	27,265	37,453	39,181	37,237	37,683	32,302
-	-	-	-	-	-	-	-
55.4	55.0	58.4	56.7	60.5	57.4	61.8	63.5
2.6	4.2	7.7	9.3	8.8	8.0	7.9	6.4
-	-	-	-	-	-	-	-
55,955	32,076	67,214	85,186	91,254	101,727	81,619	57,525
-31,635	-39,667	-44,013	-60,708	-65,976	-95,252	-59,345	-67,661
-13,465	6,636	-11,719	-3,784	-4,379	-4,359	-14,569	-4,470
98,201	96,891	116,510	143,131	173,558	167,229	171,259	155,076
38,080 [7,031]	37,719 [7,127]	38,235 [7,123]	40,306 [6,828]	42,154 [5,738]	44,250 [5,390]	44,674 [4,801]	45,618 [4,538]

4. The scope of employees has changed from the year ended March 31, 2014, as the number of employees includes contractors, senior employees and other applicable employees, which were previously included under the average number of part-time employees.

5. For the year ended March 31, 2010, 43 foreign consolidated subsidiaries were consolidated by using their financial statements as of the parent fiscal year end (a 15-month period), prepared solely for consolidation purposes. The fiscal year end of a total of 47 foreign consolidated subsidiaries was changed from December 31 to March 31. Therefore, their fiscal year included 15 months of operating results.