

Consolidated Financial Data of the YKK Group

Business Performance and Management Indicators

Trends in consolidated main management indicators for the trailing five-year period

Fiscal year Year ended	2012	2013	2014	2015	2016
	March 31, 2013	March 31, 2014	March 31, 2015	March 31, 2016	March 31, 2017
Net sales (millions of yen)	576,965	696,929	721,037	741,935	712,783
Ordinary income (millions of yen)	33,681	66,022	69,720	70,988	61,545
Net income attributable to owners of parent (millions of yen)	32,692	44,908	46,978	44,646	45,180
Comprehensive income (millions of yen)	70,777	70,447	81,416	-20,695	51,998
Net assets (millions of yen)	471,271	513,543	586,664	561,547	609,848
Total assets (millions of yen)	788,440	883,336	946,283	954,060	963,231
Net assets per share (yen)	384,171	417,986	477,438	456,991	496,267
Basic net income per share (yen)	27,265	37,453	39,181	37,237	37,683
Diluted net income per share (yen)	-	-	-	-	-
Equity ratio (%)	58.4	56.7	60.5	57.4	61.8
Return on equity (%)	7.7	9.3	8.8	8.0	7.9
Price earnings ratio (times)	-	-	-	-	-
Cash flows from operating activities (millions of yen)	67,214	85,186	91,254	101,727	81,619
Cash flows from investing activities (millions of yen)	-44,013	-60,708	-65,976	-95,252	-59,345
Cash flows from financing activities (millions of yen)	-11,719	-3,784	-4,379	-4,359	-14,569
Cash and cash equivalents at the end of period (millions of yen)	116,510	143,131	173,558	167,229	171,259
Employees (number) [The numbers in square brackets represent the average number of part-time employees not included in the numbers of regular employees.]	38,235 [7,123]	40,306 [6,828]	42,154 [5,738]	44,250 [5,390]	44,674 [4,801]

Notes:

1. Net sales are presented exclusive of consumption tax.
2. Diluted net income per share is not presented because the Company had no dilutive securities.
3. Price earnings ratio is not presented because the stock is not listed.
4. The scope of employees has changed from the year ended March 31, 2014, as the number of employees includes contractors, senior employees and other applicable employees, which were previously included under the average number of part-time employees.
5. Effective from the year ended March 31, 2016, the former "Net income" is presented as "Net income attributable to owners of parent" as a result of applying accounting standards such as ASBJ Statement No. 21, "Revised Accounting Standard for Business Combinations" (released on September 13, 2013).
* This table includes excerpts translated from the Yukashoken-Houkokusho filed with the Financial Services Agency, on which Ernst & Young ShinNihon LLC expressed an unqualified audit opinion.